**To:** James L. App, City Manager

From: Mike Compton, Director of Administrative Services

Subject: Mid Year Budget Report - Fiscal Year 2007

**DATE:** March 6, 2007

#### Needs:

Presentation of the Mid-Year Budget Report for Fiscal Year 2007

#### Facts:

- 1. The City's Fiscal Policy provides that there will be a semi-annual review of the budget with projections of revenues and expenditures through the end of the fiscal year.
- 2. The Fiscal Policy calls for the semi-annual review report to be delivered to Council by the first meeting in March.
- 3. The City's major operational funds, General Fund and Enterprise Funds, are included in the Mid Year Budget Report.

# Analysis & Conclusion:

The City Council receives various revenue and expenditure reports each month, as well as quarterly revenue trend reports to gauge the progress of major City revenue sources (copy attached for the quarter ended 12/31/06).

In addition, the Comprehensive Annual Financial Report (CAFR) provides an independently audited historical summary of actual financial activity for the preceding fiscal year. The presentation of the CAFR for fiscal year 2005-2006 has been made to the City Council.

This report assumes the worst case scenario wherein all budgeted appropriations will be expended by June 30, 2007. However, from a practical perspective this is generally not the case as a number of staff vacancies occur during the year requiring time to re-fill.

#### **ENTERPRISE FUNDS**

Enterprise operations include those funds that are generally supported through user fees, not general tax revenues, and are generally accounted for like a privately operated business. Enterprise funds have retained earnings rather than fund balance.

Due to Governmental Accounting Standards Board Statement No. 34, retained earnings are now stated as "net assets".

#### Net Assets vs. Fund Balance

The basic distinction between net assets and fund balance is that net assets include fixed assets, plant, property and equipment (including developer contributed system improvements) less accumulated depreciation and long-term debt. Fund balance does not contain these two components. The City reports net assets for all enterprise operations and fund balance for all others. This distinction is very important.

For example, the Sewer Operations Fund had a net asset balance at 7/1/05 in the amount of \$38,283,663. This does not mean that the fund has this amount in cash resources. This amount includes accounts receivable, interest receivable and unamortized bond discount in addition to its \$22.97 million net investment in fixed assets (including developer contributed system improvements). On the liability side of the balance sheet, in addition to accounts payable, accrued payroll, accrued leave payable, accrued interest payable items, there are bonds payable of about \$9.51 million.

#### TRANSIT OPERATIONS FUND

Transit operations are only partially funded by user fees.

Eighty percent (80%) of Paso transit operational cost support comes from state and federal sources. Transportation Development Act funds come from the State (1/4 of 1% of Sales tax rate) and Section 5307 is the federal source due to our urban area designation.

	Original Budget Y 2006-07	F	Revised Budget Y 2006-07	Projected 5/30/2007
TRANSIT OPERATIONS FUND				
Operating Revenues	\$ 1,161,700	\$	1,161,700	\$ 1,176,500
Expenditures:				
Salaries & Benefits	(50,000)		(50,000)	(50,000)
Maintenance & Operations	(1,053,700)		(1,164,700)	(1,164,700)
Transfers OUT			-	-
Total Expenses	(1,103,700)		(1,214,700)	(1,214,700)
OPERATING SURPLUS (DEFICIT)	\$ 58,000	\$	(53,000)	\$ (38,200)

#### **AIRPORT OPERATIONS FUND**

Based upon mid-year revenue and expense projections, it is estimated that the Airport Operations Fund will finish the year with an operating deficit in the amount of \$(172,700). Generally Accepted Accounting Principals (GAAP) requires the City to record and depreciate all fixed assets regardless of the fact that most of the fixed assets; i.e. runways and taxiways, are fully funded from federal and state aviation grants. Thus, this enterprise will always show an operating deficit.

The results of operations are illustrated as follows:

	Original Budget Y 2006-07		Revised Budget Y 2006-07	Projected /30/2007
AIRPORT OPERATIONS FUND				
Operating Revenues	\$ 456,000 \$ 456,000		456,000	\$ 456,000
Expenditures:				
Salaries & Benefits	(175,900)		(175,900)	(175,900)
Maintenance & Operations	(452,800)		(452,800)	(452,800)
Total Expenses	(628,700)		(628,700)	(628,700)
OPERATING SURPLUS (DEFICIT)	\$ (172,700)	\$	(172,700)	\$ (172,700)

## **SEWER OPERATIONS FUND**

After many years of running operating deficits, the Sewer Operations Fund appears to have made the transition to sound financial form. Revenues are projected to exceed original expenditure estimates by about \$794,900.

Included in the maintenance & operations category are bond interest and paying agent expenses (non-operating expenses). It does not include bond principle payments of \$655,000 which directly impact cash resources. Other than annual inflationary adjustment, no user fee increase is contemplated.

	Original Budget Y 2006-07	F	Revised Budget Y 2006-07	Projected 5/30/2007
SEWER OPERATIONS FUND				
Operating Revenues	\$ 4,146,200	\$	4,146,200	\$ 4,055,000
Expenditures:				
Salaries & Benefits	(806,900)		(806,900)	(806,900)
Maintenance & Operations	(2,425,200)		(2,523,100)	(2,523,100)
Total Expenses	(3,232,100)		(3,330,000)	(3,330,000)
OPERATING SURPLUS (DEFICIT)	\$ 914,100	\$	816,200	\$ 725,000

## **WATER OPERATIONS FUND**

The Water Operations Fund is projected to end the year with an operating surplus of \$138,500. The surplus is a result of implementing the "cost of services" fees for water operations.

The projected results of operations are illustrated as follows:

	Original Budget Y 2006-07	Revised Budget Y 2006-07	Projected 5/30/2007
WATER OPERATIONS FUND			
Operating Revenues	\$ 3,567,600	\$ 3,567,600	\$ 3,833,600
Operating Expenses:			
Salaries & Benefits	(975,900)	(1,095,900)	(1,095,900)
Maintenance & Operations	(2,556,100)	(2,599,200)	(2,599,200)
Total Expenses	(3,532,000)	(3,695,100)	(3,695,100)
OPERATING SURPLUS (DEFICIT)	\$ 35,600	\$ (127,500)	\$ 138,500

#### **GENERAL FUND**

The General Fund provides for police, fire, recreation, library, parks, streets and a variety of other general public services.

Total General Fund revenues were originally budgeted at \$\$23,381,900. Subsequent budget adjustments approved by Council increased revenue projections to \$23,875,400 for the year. Based upon year-to-date collections through 12/31/06, it is estimated that total revenue collections will be \$24,882,400 representing a \$1,007,000 positive variance over budget projections. Most of the positive variance results from continued growth in assessed valuation generating increase property tax income. Sales tax revenues including the "backfill" contribute significantly as well. Revenue estimates are summarized as follows:

	Budgeted	Projected	+ or (-)
	FY 2006-07	6/30/2007	Variance
Property Taxes	\$ 6,739,300	\$ 7,654,800	\$ 915,500
Other Taxes	12,689,000	13,097,800	408,800
Licenses and Permits	1,085,800	960,200	(125,600)
Fines and Forfeitures	238,500	216,000	(22,500)
Use of Money and Property	527,000	771,000	244,000
Revenue from Other Agencies	800,100	813,600	13,500
Charges for Current Services	1,532,500	1,219,000	(313,500)
Miscellaneous	263,200	150,000	(113,200)
Total Resources	\$ 23,875,400	\$ 24,882,400	\$ 1,007,000

The City's top ten General Fund revenues are:

	I	Actual Actual FY 2004-05 FY 2005-06			Budgeted FY 2006-07			Projected 6/30/2007	
Sales Taxes	\$	6,883,776	\$	7,886,824	\$	7,504,300	\$	8,328,800	
Property Taxes - All Sources		5,525,393		6,851,726		6,739,300		7,654,800	
Planning & Building Processir		2,294,102		2,126,998		1,448,300		1,050,000	
Franchise Taxes & Fees		2,190,988		2,402,852		2,405,000		2,462,100	
Motor Vehicle In Lieu		631,751						200,000	
Transient Lodging Taxes		1,446,059		1,614,347		2,280,500		1,855,800	
Recreation-Participant Fees		534,668		525,211		501,800		525,000	
<b>Business Licenses</b>		330,120		341,034		330,000		375,000	
Real Property Transfer				332,074		200,000			
Public Safety Fines				237,826					
Sales Taxes - SB 172		271,594		290,782		299,200		313,000	
Interest Income		171,246		-		250,000		500,000	
•	\$	20,279,697	\$	22,609,674	\$	21,958,400	\$	23,264,500	
All Other Revenues		1,878,607		3,702,299		1,917,000		610,900	
Total All Revenues	\$	22,158,304	\$	26,311,973	\$	23,875,400	\$	24,882,400	
Top Ten as a Percent of Total		91.5%		85.9%		92.0%		93.5%	

Expenditures have been projected assuming that all appropriations will be spent by year end. Projections include scheduled salary and/or fringe benefit adjustments. However, as noted above, given existing vacancies, there should be some savings in the personnel services category.

The original operating expenditure budget was adopted at \$23,473,500. However, since July 1, 2006, the Council has approved additional appropriations totaling \$959,900 including \$249,800 for prior year carry-over appropriations. The current revised expenditure budget now totals \$24,478,400.

Year-end results are summarized as follows:

GENERAL FUND	Original Budget FY 2006-07	Revised Budget FY 2006-07	Projected 6/30/2007
Total Resources:	23,381,900	23,875,400	24,882,400
Expenditures:			
Salaries & Benefits	(17,853,400)	(17,951,300)	(17,951,300)
Maintenance & Operations	(5,431,300)	(5,842,000)	(5,842,000)
Debt Service	(201,800)	(340,400)	(340,400)
Operating Capital	(32,000)	(218,500)	(218,500)
CIP Budget & Special Studies	, ,	(144,700)	(302,000)
	(23,518,500)	(24,496,900)	(24,654,200)
Net Transfers In/(Out)	139,800	139,800	139,800
OPERATING BUDGET RESOURCES	\$ 3,200	\$ (481,700)	\$ 368,000

## **LONG-TERM EXPECTATIONS**

The slowdown in residential development has had a significant impact upon planning and building processing revenues, both are General Fund revenues sources. Revenue collections from this source are projected to be 50% less than the amounts collected in each of the two prior years as noted in the chart above. In round numbers, the reduction is \$1 million as compared to \$2 million. Should the slowdown continue, an eventual "flattening" in the growth of property tax revenues may be expected. Property taxes generated from the secured tax rolls have increased by 16% in each of the last two years and is projected to increase by 18% in the current year. There is also an indirect impact upon sales tax revenues. With fewer new homes being built and fewer existing homes being "turned-over", there may be a negative impact upon sales tax revenues generated from sale of construction materials, home furnishings and landscaping materials.

Demand for City services, measured by the correlation between staffing and population, continues to increase. General revenue growth and new/increased fees-for-service will not provide sufficient new reoccurring revenues to meet the increasing demands. While current levels of service may be adequately funded, new and/or expanded services may be difficult to accommodate. In the coming years, the demand for service must either be tempered or a major new revenue source identified.

The City is currently preparing the next two year budget/four year financial plan which will address City needs and Council goals going forward.

Policy

**Reference:** Fiscal Policy

**Fiscal** 

**Impact:** None. Presentation only.

Options: a. That the Council receive and file the mid-year budget report; or

b. Amend, modify, or reject the above option.

Attachments: 12/31/06 Quarterly Revenue Trending Report

### CITY OF EL PASO DE ROBLES TEN YEAR MAJOR REVENUE SUMMARY

						Per General Ledger F	osting	-General Fund Only									
				CUMULATIVE TO	TALS THROUGH						CUMULATIVE TOTALS THROUGH:						
	FISCAL YEAR	QUAI	st RTER -9/30)	2nd QUARTER (7/1-12/31)	3rd QUARTER (7/1-3/31)	4th QUARTER (7/1-6/30)			FISCAL YEAR	1st QUARTER (7/1-9/30)	2nd QUARTER (7/1-12/31)	3rd QUARTER (7/1-3/31)	4th QUARTER (7/1-6/30)				
PROPERTY TAX	1997/98		32,678	966,244	1,177,283	1,741,663		BUILDING	1997/98	96,312	193,505	309,470	440,068				
	1998/99		0	1,107,734	1,128,830	2,134,996		PERMITS	1998/99	82,387	210,882	306,879	380,330				
	1999/00		6,914	1,144,854	1,403,328	2,287,644			1999/00	102,594	271,296	490,378	739,669				
	2000/01		8,927	1,394,798	1,756,673	2,520,254			2000/01	198,338	339,382	454,863	752,305				
	2001/02		139,501	1,545,602	1,836,913	2,843,714			2001/02	298,666	477,404	855,741	1,013,951				
	2002/03		104,805	1,801,357	2,285,306	3,267,031			2002/03	100,620	231,865	587,052	1,108,420				
	2003/04		126,034	2,087,109	2,506,731	3,513,446			2003/04	63,736	172,156	424,853	773,936				
	2004/05		87,560	1,920,377	2,465,286	4,076,025			2004/05	404,285	647,770	846,026	1,175,378				
	2005/06		146,002	2,349,787	4,170,872	6,859,734			2005/06	199,750	458,285	755,084	1,189,144				
	2006/07		161,852	3,019,229					2006/07	187,418	346,368						
Percent	+/- prior year		10.86 %	28.49 %	(100.00)%	(100.00)%		Percent	+/- prior year	(6.17)%	(24.42)%	(100.00)%	(100.00)%				
SALES TAX	1997/98		877,123	1,810,201	2,773,038	3,574,395		ENGINEERING	1997/98	36,469	36,299	64,494	98,914				
	1998/99		980,787	1,950,106	2,905,554	3,920,607		INSPECTION FEES	1998/99	28,966	65,819	69,925	113,563				
	1999/00		1,061,275	2,115,413	3,306,778	4,536,210			1999/00	89,916	97,048	134,049	174,975				
	2000/01		1,239,456	2,578,027	3,826,429	5,141,821			2000/01	26,936	88,317	31,876	72,338				
	2001/02		1,334,376	2,772,920	4,143,337	5,755,697			2001/02	10,434	89,527	128,773	155,668				
	2002/03		1,366,957	2,880,261	4,262,537	5,723,556			2002/03	33,043	79,689	104,081	221,076				
	2003/04		1,525,388	3,120,378	4,612,413	6,229,299			2003/04	45,698	71,411	131,879	219,563				
	2004/05		1,639,121	2,931,906	4,258,539	6,883,775			2004/05	62,493	140,020	436,179	512,765				
	2005/06		1,426,457	2,257,759	4,629,223	7,886,824			2005/06	64,302	99,985	134,348	249,997				
	2006/07		1,489,632	2,052,137					2006/07	59,250	100,208						
Percent	+/- prior year		4.43 %	(9.11)%	(100.00)%	(100.00)%		Percent	+/- prior year	(7.86)%	0.22 %	(100.00)%	(100.00)%				
TRANSIENT	1997/98		71,264	213,858	318,523	570,593		PLAN CHECK	1997/98	36,779	92,230	117,216	164,475				
OCCUPANCY TAX			74,164	263,630	387,238	629,273		FEES	1998/99	37,224	104,858	127,440	145,754				
	1999/00		103,550	309,152		759,264			1999/00	53,761	161,386	206,240	308,809				
	2000/01		132,674	419,305		976,618			2000/01	74,488	150,434	197,134	354,139				
	2001/02		193,883	466,256		1,040,692			2001/02	106,336	250,727	312,495	367,176				
	2002/03		184,571	480,593		1,123,814			2002/03	72,197	105,261	272,491	432,615				
	2003/04		268,559	579,892		1,284,671			2003/04	34,268	69,070	182,758	292,491				
	2004/05		287,543	655,442		1,446,059			2004/05	177,479	314,929		633,257				
	2005/06	I	313,023	696,686		1,614,269			2005/06	246,903	423,698	481,651	547,059				
	2006/07		347,710	827,931		(400,00)0/			2006/07	67,675	109,374		(400.00)0(				
	+/- prior year		11.08 %	18.84 %		(100.00)%		·v	+/- prior year	(72.59)%	(74.19)%	(100.00)%	(100.00)%				
REAL PROPERTY	1997/98		9,792	23,596		59,779		MISCELLANEOUS DEVELOPMENT	1997/98	3,181	6,149	9,476	58,777				
TRANSFER	1998/99		14,407	33,468		88,133		FEES	1998/99	2,240	5,288	8,421	11,474				
	1999/00		17,018	36,032		93,468		FEES	1999/00	3,388	7,423	14,434	125,315				
	2000/01		21,590	56,105		141,379			2000/01	16,381	28,196	41,436	97,866				
	2001/02		23,074	50,887		159,474			2001/02	5,678	9,459	80,053	102,284				
	2002/03		36,437	78,774		168,598			2002/03	6,775	33,051	76,151	174,183				
	2003/04		26,556	82,619		239,085			2003/04	5,174	30,143	40,347	55,635				
	2004/05		47,102	122,813	,	340,630			2004/05	15,715	28,065		125,701				
	2005/06		70,771	164,263	I and the second	332,074			2005/06	27,669	44,212	73,914	129,053				
Parcont	2006/07 +/- prior year	1	<b>37,403</b> (47.15)%	94,680 (42.36)%		(100.00)%		Parcont	2006/07 +/- prior year	<b>27,874</b> 0.74 %	40,108 (9.28)%	(100.00)%	(100.00)%				
reidelit	.,- prior year		(71.10)/0	(42.30)%	(100.00)%	(100.00)%		reicent	i, piloi yeal	0.14 70	(3.20)%	(100.00)%	(100.00)78				

<sup>\*</sup> Feb. 2003 TOT receipt timing variances cause a negative comparison to prior year.

Effective 2005/06 Property Tax in lieu Sales Tax received semi-annually is reported as General Sales Tax Revneue.

Effective 2005/06 Property Tax in lieu Vehicle License Fees received semi-annually is reported as Property Tax Revenue.

Comparisions with years prior to FY 2006 are problematic due reporting changes.